# AUTOCANADA

# **INVESTOR PRESENTATION**

Q3 2022

NOVEMBER 2022



### **Forward-Looking Statements**

#### Forward-Looking Statement

Certain information contained in this presentation is forward-looking information within the meaning of applicable Canadian securities legislation. The use of any of the words "could", "expect", "believe", "will", "projected", "estimated" and similar expressions and statements relating to matters that are not historical facts are intended to identify forward-looking information and are based on current belief or assumptions of AutoCanada Inc. ("AutoCanada" or the "Company") as to the outcome and timing of such future events. In particular, forward-looking statements in this presentation include, but are not limited to, references to: the operations and performance of the Company's future sales revenue and profitability; the Company's general strategic and growth strategies, including with respect to the Used Digital Retail Strategy; the market and expected developments in the retail automotive industry; future operating results of acquired dealerships; the successful integration of such dealerships into AutoCanada's business; the growth of the Company's collision and RightRide divisions; and the potential continued impacts of the coronavirus (COVID-19) pandemic on the Company's business operations. Although the Company believes that the expectations reflected by the forward-looking statements presented in this presentation are reasonable, these statements have been based on assumptions and factors concerning future events that may prove to be inaccurate. Actual future results may differ materially. The annual information form for the year ended December 31, 2021 and other documents filed with securities regulatory authorities (accessible through the SEDAR website www.sedar.com) describe the risks, material assumptions and other factors that could influence actual results and which are incorporated herein by reference. The Company disclaims any intention or obligation to update or revise any forward-looking information, whether as a result of new information, future events or otherwise.

### **Non-GAAP and Other Financial Measures**

#### Non-GAAP and Other Financial Measures

This investor presentation contains certain financial measures that do not have any standardized meaning prescribed by Canadian GAAP. Therefore, these financial measures may not be comparable to similar measures presented by other issuers. Investors are cautioned these measures should not be construed as an alternative to net earnings (loss) or to cash provided by (used in) operating, investing, financing activities, cash and cash equivalents, and indebtedness determined in accordance with Canadian GAAP, as indicators of our performance. We provide these additional non-GAAP measures, capital management measures, and supplementary financial measures to assist investors in determining our ability to generate earnings and cash provided by (used in) operating activities and to provide additional information on how these cash resources are used.

Adjusted EBITDA, adjusted EBITDA margin, normalized adjusted EBITDA, income statement impacts and adjusted EBITDA on a pre-IFRS 16 basis, pro forma adjusted EBITDA, pro forma normalized adjusted EBITDA, pro forma net income, free cash flow, net indebtedness, and net indebtedness leverage ratio are not earnings measures recognized by GAAP and do not have standardized meanings prescribed by GAAP. Investors are cautioned that these non-GAAP measures should not replace net earnings or loss (as determined in accordance with GAAP) as an indicator of the Company's performance, of its cash flows from operating, investing and financing activities or as a measure of its liquidity and cash flows. The Company's methods of calculating referenced non-GAAP measures may differ from the methods used by other issuers. Therefore, these measures may not be comparable to similar measures presented by other issuers.

It should be noted that certain of the financial measures include pro forma items estimating the impact of the acquisitions if they had occurred on the first day of the relevant period, or as of a specified date. Readers should understand that these estimates were determined by management in good faith and are not indicative of what the historical results of the businesses acquired in the acquisitions actually were for the relevant period, or what those results would have been if the acquisitions had occurred on the dates indicated, or what they will be for any future period. As a result, the pro forma financial measures may not be indicative of the Company's financial position that would have prevailed, or operating results that would have been obtained, if the transactions had taken place on the dates indicated or of the financial position or operating results which may be obtained in the future. These pro forma financial measures are not a forecast or projection of future results. The actual financial position and results of operations of the Company for any period following the closing of the acquisitions will vary from the amounts set forth following pro forma financial measures, and such variation may be material.

Section 15. NON-GAAP AND OTHER FINANCIAL MEASURES and section 16. NON-GAAP AND OTHER FINANCIAL MEASURE RECONCILIATIONS of the Company's Management's Discussion & Analysis for the three month period ended September 30, 2022 ("MD&A") is hereby incorporated by reference for further information regarding the composition and reconciliation of these measures (accessible through the SEDAR website at www.sedar.com).





### AutoCanada Overview

A Leading North American Multi-Location Automobile Dealership Group

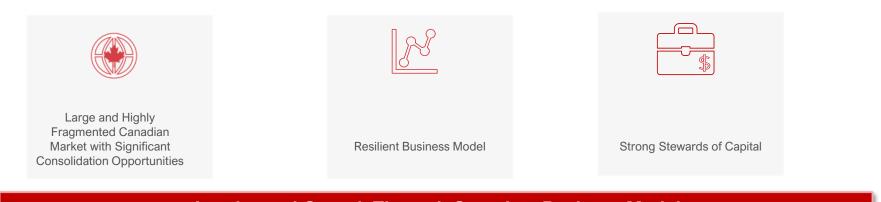
# AutoCanada

- One of Canada's largest multi-location automobile dealership groups with ~4,000 employees
- Only publicly listed auto dealership group in Canada (TSX:ACQ)
- Attractive mix of luxury, domestic, and import brands
- Geographically diversified across 8 provinces in Canada and a group in Illinois, U.S.
- Five inter-related business operations:
  - New Vehicle Sales
  - Used Vehicle Sales
  - Parts and Service
  - Collision Repair
  - Finance & Insurance (F&I)





### **Investment Highlights**



### Accelerated Growth Through Complete Business Model



Significant Organic Growth Opportunities



Experienced Leadership Team



First Mover Advantage with Canadian Digital Retail Platform

### **Attractive Canadian Market**

3,359 Dealerships in Canada

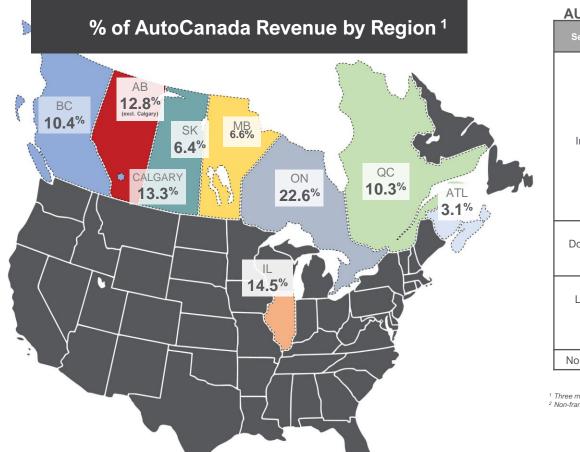


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### **Revenue Diversity Across Brands and Geographies** *Resilient Business Model*





#### **AUTOCANADA CANADIAN NEW VEHICLE MIX<sup>1</sup>**

Segment	Segment %	Brand	Brand Revenue %
	31%	Acura	1%
		Honda	4%
		Hyundai	9%
		Infiniti	1%
Import		Kia	2%
		Mazda	1%
		Nissan	5%
		Subaru	1%
		Volkswagen	7%
	41%	Stellantis	29%
Domestic		Ford	3%
		GM	9%
Luxury	16%	Mercedes	5%
		BMW/MINI	8%
		Audi	2%
		Porsche	1%
Non-OEM <sup>2</sup>	12%	Other	12%

<sup>1</sup> Three months ended September 30, 2022

<sup>2</sup> Non-franchised dealership revenue - including stand-alone collision centres, Used Digital stores and RightRide stores



■ New ■ Used ■ PS&CR ■ F&I



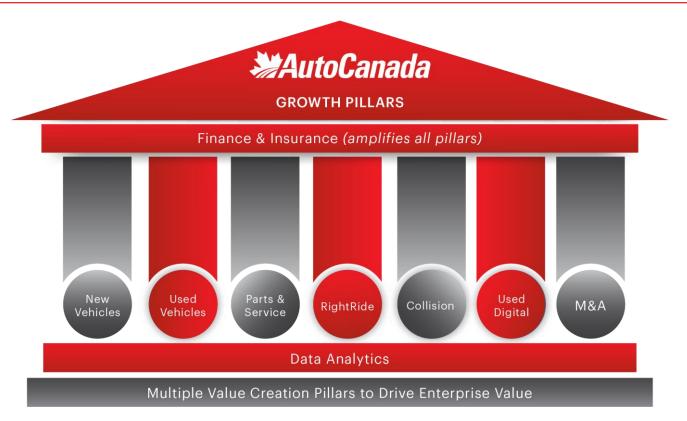
6% 16% -10% 34% 66% 32% 84% 34% 36% 21% **REVENUE<sup>1</sup> GROSS PROFIT<sup>1</sup>** 

16% of our revenue drives 66% of gross profit

F&I, PS&CR initiatives focused on higher margin segments

# **Growth Pillars**

Strategic Growth Initiatives Driving Industry-Leading Performance





## **Drive Growth Through Optimization of Finance & Insurance**

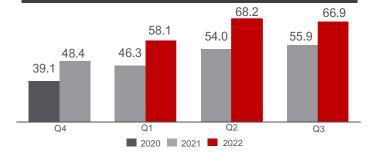
Significant Organic Growth Opportunities

- · Dedicated and focused F&I team leading efforts across all dealerships
- F&I amplifies gross margin contributions from New and Used Vehicle sales
- Growth over the last 3 years has been methodical, intentional consistent growth across all provinces and brands
- · Leveraging Data, In House Training, and Incentives are key elements of success
- · Growth in F&I GPU strongly driven by the increase and focus on Products Per Deal
  - Fourteen consecutive quarters of year-over-year growth in Same Store F&I Gross Profit Per Retail Unit Average
  - Industry leading GPU across North America
- High value opportunity for synergies from future acquisitions

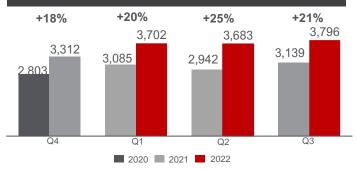




Same Store<sup>1</sup> F&I Gross Profit (\$M)



#### Same Store F&I Gross Profit Per Retail Unit Average<sup>1</sup> (\$ / Unit)



### **OPPORTUNITY:**

Capture additional high margin F&I revenue through best in class operational performance

<sup>1</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these supplementary financial measures <sup>2</sup> Trailing Twelve Months as at September 30, 2022





### Parts & Service

### Significant Organic Growth Opportunities



- Leverage centralized call centre (Business Development Centre or "BDC") to handle all inbound and outbound service work appointment bookings
- Management focus on effective labour rate, service hours sold and customer satisfaction index
- Customer retention a key focus area (tire storage, warranties, maintenance plans); factory trained technicians

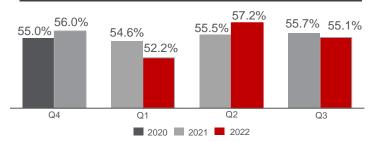


• Performance over last 12 months reflecting increase in kilometres driven, service bay occupancy









### **OPPORTUNITY:**

Increase service bay occupancy<sup>1</sup> across our dealership network to drive stability of revenues and strengthen gross margin

<sup>1</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these supplementary financial measures

<sup>2</sup> Trailing Twelve Months as at September 30, 2022

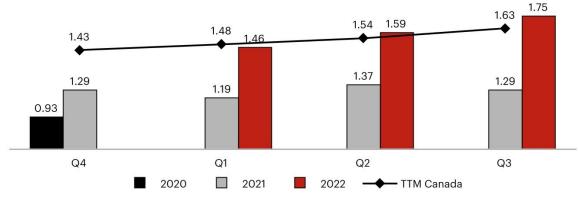


### **Increasing Used Vehicles Sales**

Significant Organic Growth Opportunities



- Counter-cyclical to New Vehicle sales; Protects against recessionary environments
- Additive to new vehicles to grow total unit sales
- While acting as a stabilizer to business model, also acts to drive incremental revenues on high margin business segments (F&I, PS&CR)
- Average of 61 used retail unit sales per dealership per month<sup>2</sup>, compared to 59 in the prior year on a TTM basis (excluding Used Digital dealerships)
- Industry leader in Canada



#### Used to New Retail Units Ratio 2 (Quarterly on a Same Store basis and TTM on a Canadian basis)

Canadian market used to new retail unit ratio<sup>2</sup> was 0.7 in 2021<sup>1</sup>

Drive significant upside potential in the used vehicle business

<sup>1</sup> Source: DesRosiers Automotive Consultants

**OPPORTUNITY:** 

<sup>2</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these supplementary financial measures



Significant Organic Growth Opportunities



- RightRide offers ability to offer attractive financing products to credit challenged customers (sub and near prime)
  - No credit risk retained by AutoCanada
- Digital sales and marketing strategy enables customers to apply for credit online and purchase a vehicle from anywhere in Canada
  - o Integration with Used Digital initiative under review to create omnichannel used car platform
- Strategy is to grow from 7 stand alone locations end of 2021 to between 15 and 16 locations first half 2023, and mid term objective of 35 locations
- Business Model is capital light and scalable





Low capital investment to potentially capture significant growth opportunity within used vehicles





- Dedicated leadership team driving growth by acquiring stand-alone OEM certified collision centres
- Leverage geographic areas where we have multiple dealerships, enabling a "hub and spoke" model
- Inherent synergies with existing dealerships, enhancing service model to entire vehicle selling and repair process
- · Strategy prioritizes access to OEM repair procedures, OEM certifications and OEM parts procurement
- Currently operating 24 locations and 75 location target over the next 3 to 5 years
- Added synergy in expanding collision business
  - Enables AutoCanada to manage customer relationships from cradle to grave, cross sell customer lists (i.e., referring customers with a non- repairable accident to our dealerships, and customers with a repairable accident to our repair shops)







Develop a growing, profitable and resilient business segment with longer-term opportunity to expand via acquisition



- Used Digital strategy complimentary to existing Complete Business Model
- Seamless omnichannel buying experience for customers that supports in-store and online requirements for used vehicles
- Development of national network of used vehicle dealerships through physical and online presence
- Leverage AutoCanada's scale, domain expertise and existing industry relationships across Canada

	CRAWL	ALK	RI	JN
Timeline	0 – 18 Months	12 - 24 Months		18 - 30 Months
Core Activities	<ul> <li>Focus on Canadian pre-owned vehicle market</li> <li>Build out or acquire used car superstores to establish network</li> <li>Key management hires</li> </ul>	<ul> <li>Build out digital platfor on the used vehicle de</li> <li>Establish call centre se</li> <li>Harden the foundation omni-channel</li> </ul>	ealerships olution	<ul><li>✓ Focus on execution</li><li>✓ Build the brand</li></ul>
Key Objectives	✓ Retail 20,000 to 30,000+ used vehicles per year	<ul> <li>Refine multi-channel e model</li> </ul>	economic	<ul> <li>Complete omni-channel capabilities</li> </ul>



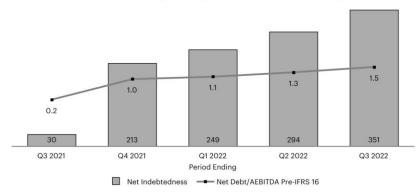
### Generated \$112M of Free Cash Flow<sup>1</sup> Q3 2022 TTM

Net Indebtedness Leverage<sup>1</sup> of 1.5x



### DISCIPLINED MANAGEMENT OF LEVERAGE

#### Net Indebtedness (\$ Millions) and Net Indebtedness Leverage



#### NET INDEBTEDNESS LEVERAGE<sup>1</sup> Q3 2022 (\$M)

Floorplan	951.9
Long Term Debt	460.3
Cash on Hand	(109.5)
Net Indebtedness Plus Floorplan	1,302.7
Less: Floorplan	951.9
Net Indebtedness <sup>2</sup>	350.8
Adjusted EBITDA on a pre-IFRS 16 basis <sup>1</sup> (TTM)	227.9
Net Indebtedness Leverage <sup>1</sup>	1.5x

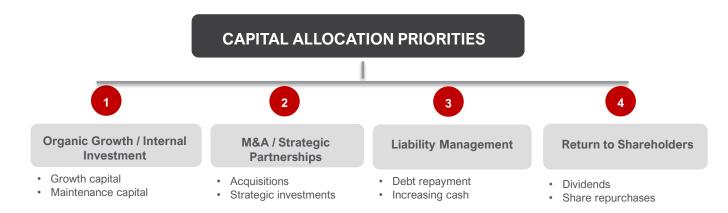
<sup>1</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these non-GAAP measures

<sup>2</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding this capital management measure





· AutoCanada capital allocation aligned with business strategy, growth opportunities and free cash flow profile



- NCIB completed on May 19, 2022, purchasing and cancelling 1,730,321 shares for an aggregate purchase price of \$56.6 million.
- On August 15, 2022, the Company completed a SIB, and purchased and cancelled 1,159,707 Shares at a purchase price of \$28.00 per share, representing an aggregate purchase price \$32.5 million.
- On November 9, 2022, announced SIB offer to purchase, for cancellation, up to \$50 million in value of outstanding common shares at a price range of \$25 to \$28 per share. The offer is set to expire on December 16, 2022



### Well Positioned for Industry Consolidation Through Disciplined M&A Strategy



Significant Consolidation Opportunities



Acquisitions are a key part of capital allocation strategy

Disciplined approach to evaluating acquisitions

- Meets internal return requirements
- Brand fit and diversification
- Geography
- Operational opportunities & potential synergies



Go Forward Plan Initiatives better position AutoCanada as an industry consolidator

Ability to layer initiatives onto future acquisitions to realize incremental value



Strong balance sheet provides dry powder

- Advance and actively assess strategic acquisition opportunities and develop a robust acquisition pipeline
- Employ a disciplined hurdle-return framework to price transactions
- Remain well-positioned to continue to execute on our acquisition strategy
- Consistent with our previously stated intentions and strategy, these deals will add diversity by geography and OEM brands



Acquisitions to Date Executing on Robust Pipeline of Opportunities



Date	Company	Location	Туре	Description
Oct. 2020	Auto Bugatti Inc.	Montreal, QC	Collision	Collision centre specializing in luxury vehicles
Oct. 2020	Autohaus of Peoria	Peoria, IL	U.S.	Luxury dealership with franchise rights for Porsche, Audi, Mercedes-Benz, VW
Dec. 2020	Haldimand Motors	Cayuga, ON	Used Digital	First Used only dealership under newly formed Used Digital Retail Division
Apr. 2021	PG Klassic Autobody	Prince George, BC	Collision	Collision centre strategically located close to three of AutoCanada's dealerships
Aug. 2021	Mark Wilson's Better Used Cars	Guelph, ON	Used Digital	Advances strategic objective of developing a Used Digital Retail Division
Sept. 2021	Autolux MB Collision	Montreal, QC	Collision	A luxury-brand focused collision centre, certified for Mercedes-Benz
Oct. 2021	Airdrie Autobody	Airdrie, AB	Collision	Strategically located collision centre close to seven AutoCanada dealerships
Nov. 2021	Crystal Lake Chrysler Dodge Jeep Ram	Crystal Lake, IL	U.S.	First Stellantis dealership in the U.S., adds to U.S. base
Dec. 2021	Autopoint Group	Ontario	Dealerships	Adds 11 dealerships, more than doubling Ontario footprint, adding three new brands
May 2022	Audi Windsor and Porsche of London	Ontario	Dealerships	Adds 2 dealerships, geographic diversification and adds Porsche to Canada
Jun. 2022	Burwell Auto Body	London, ON	Collision	Expands collision centre capacity and leverages existing dealerships in Ontario
Aug. 2022	Kelleher Ford	Brandon, MB	Dealership & Collision	Expands presence in Western Manitoba, an attractive truck market
Aug, 2022	Velocity Autobody	Markham, ON	Collison	Tesla certified, continues strategy to expand national collision centre footprint
Sept. 2022	Auto Gallery of Winnipeg	Winnipeg, MB	Used Digital	Expands Used Digital Retail Division, provides geographic diversification
Oct. 2022	North Toronto Auction	Ininsfil, ON	Used Digital	Supports Used Digital Retail Division through sourcing of vehicles
Oct. 2022	Kavia Auto Body	Saskatoon, SK	Collision	Strategically located closed to two of AutoCanada's dealerships
Nov. 2022	Excellence Auto Collision	Scarborough, ON	Collision	Includes two luxury collision centres, expands Tesla certified locations to three



### Management Team With Proven Track Record Driving Vision & Strategy Recently Expanded Leadership Team



Paul Antony Executive Chairman Joined May 2018

- Assumed duties on Board of Directors and Executive Chair in 2018
- Founder, CEO, and Chairman of CARPROOF Corporation, an auto data software company. Under Paul's leadership, CARPROOF was recognized by Deloitte as a Best Managed Organization for several consecutive years and awarded Fast 50 & 500 Fastest growing tech companies in Canada and North America

20+ Years of Experience





Mike Borys Chief Financial Officer Joined August 2019

- Focus on mandate to drive and coordinate the strategic and tactical priorities of AutoCanada, including strengthening the balance sheet and improving financial flexibility
- Announced planned retirement and will remain CFO until a successor is appointed
- Chartered accountant with over 20 years of experience as CFO for public and private enterprises
- Previously serving as Chief Financial Officer at PTW Energy Services, Newalta, The Brick Group Income Fund, and Famous Players

30+ Years of Experience





Peter Hong Chief Strategy Officer & General Counsel, Joined August 2018

- Focus on strategic initiatives, M&A and governance matters
- Previously Senior Partner with Davies Ward Phillips & Vineberg LLP

20 +

Years of Experience

DAVIES



**Jeffrey Thorpe** President, Canadian Operations Joined April, 2022

- Focus on strategies and day-to-day operations in Canada and driving the Company's ongoing growth, synergies and efficiencies
- Previously spent 23 years at AutoNation, most recently serving as Market President overseeing multiple U.S. markets

24+

Years of Experience

AutoNation



Brian Feldman Senior Vice President, Canadian Operations & Disruptive Technologies Joined April, 2022

- Focus on developing and implementing new and disruptive technologies, software and processes to enhance value for AutoCanada
- Previously spent 18 years at AutoNation, most recently serving as Senior Director of Sales overseeing sales processes, new inventory and retail pricing

.

20+ Years of Experience



Lee Wittick Senior Vice President, Operations & OEM Relations Joined April, 2022

- Focus on operational strategies and driving strong OEM relationships
- Previously spent 15 years at Humberview Group in Toronto, Ontario, most recently as Managing Partner at Applewood Chevrolet Cadillac Buick GMC and Mississauga

33+ Years of Experience нс TheHumberviewGroup

MAutoCanada

### Environment, Social & Governance (ESG) Overview

Focus on areas that positively impact our business and society



# • We are committed to responsible business practices and driving continuous improvement of our operations and our relationships with our employees and the communities in which we live and work.

People



- 60 Electric Vehicle charging stations at 36 of our locations in Canada
- We offer a variety of hybrid and electric-powered vehicles which generate far fewer emissions into the atmosphere.
- Our new and renovated facilities are outfitted with energy efficient design including LED lighting, automatic-sensor enabled lighting, and high-efficiency HVAC systems.



- 26% women in management.
- We offer a broad range of training and development programs for our top talent to build bench strength, promote succession planning, and enhance skill development.



Community

- Our employees are committed to supporting the communities we serve, as we believe community involvement and charitable giving enrich our local neighbourhoods.
- 33 charitable organizations supported.
- Initiatives include employee volunteer opportunities and partnerships with local food banks, homeless shelters, hospitals, school districts, sports teams, children's charities, and animal rescue organizations.



- We consider good governance to be central to ensuring effective and efficient operations.
- 14% women on the Board of Directors.
- Board has oversight of ESG strategy and implementation.
- Our Diversity policy
   recognizes the many benefits
   arising from employee and
   Board diversity, including a
   broader pool of high-quality
   employees, improving
   employee retention,
   accessing different
   perspectives and ideas and
   benefiting from all available
   talent.



### In Conclusion – Key Takeaways



- We have executed well on building out our 'Complete' Business Model
  - Progress on initiatives to grow New, Used, F&I, and PS&CR driving resiliency, sustainability to deliver top decile performance in any economic environment
  - Chip shortage, expanded margin profile anticipated to continue for another ~ 2 to 3 years with chip shortage exacerbated by Russian Ukraine War 0
- Strengthened balance sheet, strong cash flow and capital structure allows company to pursue acquisition opportunities and/or return of capital to shareholders as appropriate

- Company is well positioned for growth in multitude of segments:
  - Omnichannel used vehicle platform, leveraging expansion of RightRide locations 0
  - Collision centres platform, applying differentiated strategy favouring OEM certification and OEM parts
  - Execution against traditional franchise dealership M&A

Proven and renewed leadership with track record of success





### Q3 2022 Results Overview

#### **Record Third Quarter Results**

- Revenue was highest third quarter revenue reported in Company's history
- Consolidated used to new retail unit ratio<sup>2</sup> improved to 1.89 from 1.49 last year; TTM improved to 1.68 at Q3 2022
- Net income for the period was \$32.9 million versus \$38.8 million in the prior year
- Adjusted EBITDA<sup>1</sup> of \$76.4 million, an increase of 11.9% as compared to prior year Adjusted EBITDA<sup>1</sup> of \$68.3 million
  - Adjusted EBITDA Margin<sup>1</sup> was 4.7%, a decrease of 1.0 percentage points as compared to prior year Adjusted EBITDA margin<sup>1</sup> of 5.7%
- Net Indebtedness<sup>3</sup> of \$350.8 million at the end of Q3 2022 compares to \$294.1 million at the end of Q2 2022; Net Indebtedness Leverage Ratio<sup>1</sup> on a pre-IFRS 16 basis was 1.5x

### TTM Adjusted EBITDA<sup>1</sup> of \$280.0 million

TTM Pro Forma Adjusted EBITDA<sup>1</sup> of \$289.9 million

<sup>1</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these non-GAAP measures

<sup>2</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding this supplementary financial measure

<sup>3</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding this capital management measure



### **Record Setting Third Quarter**

(\$M, unless otherwise noted)	Q3 2022	Q3 2021	Change
Consolidated Revenue	1,623.9	1,206.8	35%
Gross Profit % <sup>1</sup>	16.8%	18.2%	-1.4 ppts
Adjusted EBITDA <sup>2</sup>	76.4	68.3	12%
Adjusted EBITDA <sup>2</sup> %	4.7%	5.7%	-1.0 ppts
Adjusted EBITDA on a pre-IFRS 16 basis <sup>2</sup>	63.1	57.4	10%
Adjusted EBITDA Pre-IFRS 16 <sup>2</sup> %	3.9%	4.8%	-0.9 ppts
Same Store Used to New Ratio <sup>1</sup>	1.75	1.29	46%
Net Indebtedness <sup>3</sup>	350.8	29.8	+321
Net Indebtedness Leverage Ratio <sup>2</sup>	1.5x	0.2x	+1.3x
Free Cash Flow <sup>2</sup> TTM	112.1	118.8	-6%

<sup>1</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these supplementary financial measures

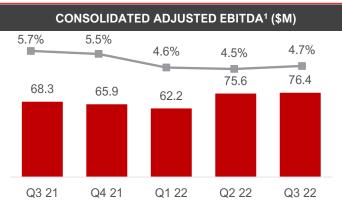
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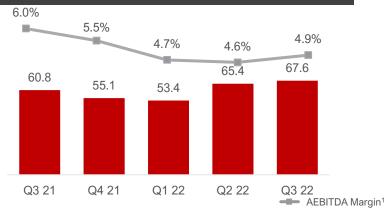


### Q3 2022 Results Continued

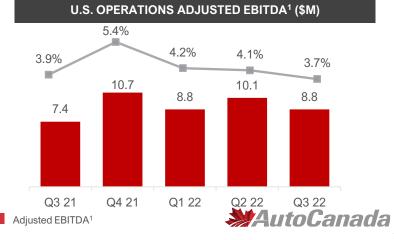
**Operations Results - Used & F&I Key Drivers** 



CANADIAN OPERATIONS ADJUSTED EBITDA<sup>1</sup> (\$M)



\$280.0 million
\$241.5 million
\$38.5 million



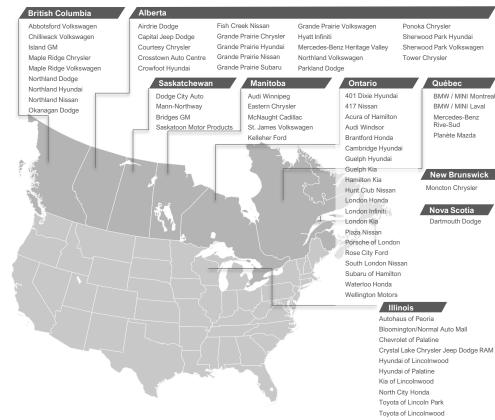
<sup>1</sup> See "NON-GAAP AND OTHER FINANCIAL MEASURES" for further information regarding these non-GAAP measures





Resilient Business Model

#### AutoCanada Owns Some of the Best Performing Dealerships in Canada



Dealership	Awards <sup>1</sup>	
	Award	<u>Dealership</u>
0000	Audi President's Award #1 Team Audi	Audi Winnipeg
	FCA #1 Market Leader Award	Moncton Chrysler Jeep Dodge RAM Crosstown Chrysler Jeep Dodge RAM Maple Ridge Chrysler Jeep Dodge RAM
PRESIDENTS CLUB	General Motors President's Club	Bridges Chevrolet Buick GMC Island Chevrolet Buick GMC Mann-Northway Chevrolet Buick GMC McNaught Cadillac Buick GMC
	Ford President's Diamond Club Award	Rose City Ford
	Hyundai President's Award of Merit	Guelph Hyundai
AWARD OF EXCELLENCE	Nissan Award of Excellence	Hunt Club Nissan Fish Creek Nissan
	Volkswagen Canada Wolfsburg Crest Club Winners	Abbotsford Volkswagen Grande Prairie Volkswagen St. James Volkswagen Sherwood Park Volkswagen



<sup>1</sup>As of December 31, 2021

# AUTOCANADA THANK YOU

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